

# Financial Highlights 2021

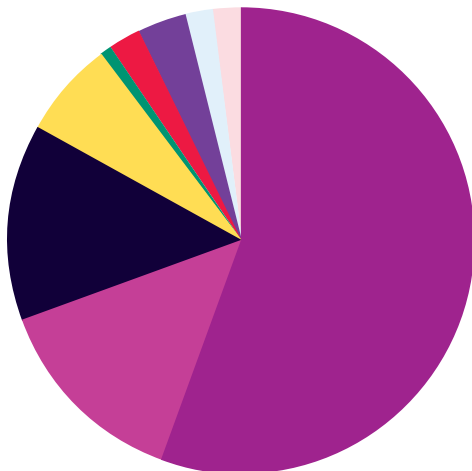


In 2021, Perley Health (formerly The Perley and Rideau Veterans' Health Centre) continued progress on the implementation of the core initiatives of the organization's strategic plan with a significant increase in the activities of the Centre of Excellence.

Previous investments made by the organization – notably the continued focus on ancillary operations – helped generate operating surpluses. Although ancillary operations have not fully recovered to pre-pandemic levels yet, ancillary operations' revenues continue to provide enhanced financial sustainability to help support core long-term care operations. Ancillary operations contribute to the capital required to make additional strategic investments in the next generation of projects toward realizing the Perley Health's vision for expanding services on the continuum of care to benefit the region's residents.

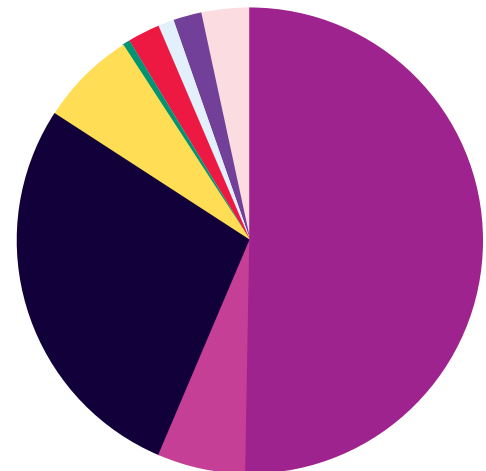
With the emergence of the COVID pandemic in 2020, Perley Health is slowing progress on some of strategic initiatives so that management can focus on the of safety and care of our residents. Nevertheless, Perley Health has survived the second year of pandemic operations on a solid financial footing.

**Revenue (\$M)**  
**\$65.9**



- MOLTC \$36.7
- Resident \$9.0
- VAC \$9.1
- SH \$4.4
- COE \$0.4
- IPC \$1.6
- Ancillary ops \$2.1
- Amort of deferred contributions \$1.4
- All other income \$1.1

**Expense (\$M)**  
**\$65.4**



- NPC \$33.0
- PSS \$4.0
- Accommodations \$18.1
- SH \$4.4
- COE \$0.4
- IPC \$1.5
- Village \$0.6
- Ancillary ops \$1.3
- Amort of cap assets \$2.1

**Net (\$M)**

**\$0.5**

Surplus/(Deficit) (in dollars) **\$457,273**